

Report for: Cabinet

Date of Meeting: 10 December 2024

Subject: Corporate Risk Report

Cabinet Member: Cllr Luke Taylor, Council Leader

Responsible Officer: Steve Carr, Corporate Performance and

Improvement Manager.

Matthew Page, Corporate Manager for People,

Performance & Waste.

Exempt: N/A Wards Affected: All

Enclosures: Appendix 1: Corporate Risk Matrix

Appendix 2: Corporate Risk Register

# Section 1 – Summary and Recommendation(s)

To provide Members with a quarterly update on the Corporate Risk Register.

## Recommendation(s):

That Cabinet Members review the Corporate Risk Register and feedback any areas of concern.

# Section 2 - Report

#### 1.0 Introduction

- 1.1 The Corporate Risk Register (CRR) contains the strategic risks which are most likely to impact the corporate priorities of Mid Devon District Council. It is reviewed at least quarterly by Heads of Service and the Leadership Team and updated as required. It is then presented to the Audit committee and to Cabinet. Risks are managed on the Council's corporate performance and risk management system, SPAR.
- 1.2 The corporate risks are presented on a risk matrix (heat map), Appendix 1. Information on each risk is presented in a standard template, Appendix 2.

These risks have been determined by the Council's Leadership Team in consultation with Corporate Managers and other council officers.

# 2.0 Summary of Corporate Risk

2.1 There are currently 18 risks on the CRR. Risks are presented with both their current and target risk ratings. Also included is a trend symbol indicating any change to the risk rating since the previous review.

Risk Name		Risk Owner	Risk Rating		
			Current	Trend	Target
CR1a	Culm Garden Village – Loss of capacity funding	Adrian Welsh	12	₽	9
CR1b	Culm Garden Village – Delay/ impact to project arising from infrastructure delays	Adrian Welsh	15	₽	15
CR2	Cyber Security	Brian Trebilcock	20	⇔	15
CR3	Failure to meet Climate Change Commitments by 2030	Paul Deal	15	\$	9
CR4	Homes for Ukraine Scheme	Simon Newcombe	4	⇔	9
CR5	Information Security	Lisa Lewis	12	<b>\$</b>	8
CR7	Financial Sustainability	Paul Deal	16	<b>\$</b>	12
CR8	Quality of Planning Committee Decisions	Angharad Williams	9	<b>⇔</b>	3
CR9	3 Rivers – Delivery of closedown plan	Paul Deal	3	<b>\$</b>	2
CR9a	Reputational Impact of 3 Rivers	Stephen Walford	3	$\Leftrightarrow$	2
CR10	Cullompton Town Centre Relief Road	Adrian Welsh	15	Û	15
CR11	Cost of Living Crisis	Dean Emery	16	⇔	16
CR12	Housing Crisis	Simon Newcombe	12	<b>\$</b>	9
CR13	Operation of a Waste Management Service	Matthew Page	8	<b>\$</b>	8
CR14	Workforce Shortage	Matthew Page	6	Û	4
CR15	Corporate Property Fire Safety	Stephen Walford	9	<b>\$</b>	6
CR16	Building Control Service viability	Andrew Howard	12	Û	2
CR17	Severe Weather Emergency Recovery	Simon Newcombe	12	Û	9

Risk rating change since previous update:

- 2.2 For each risk the following information is given in Appendix 2:
  - Risk name
  - Risk description
  - Current risk severity and likelihood
  - Current risk rating
  - Risk Owner

- Risk Type
- Mitigating actions (including name, description, responsible officer, current effectiveness and when it was reviewed)
- Notes.
- 2.3 Since this report was last published in August 2024, the following significant changes have been made to the CRR:
  - The risk ratings of CR1a; CR1b; and CR10 have all decreased. This
    reflects developments in relation to: Funding secured for provision of
    the Relief Road from Homes England and associated capacity funding;
    significant progress with regard to land assembly; and the Outline
    Business Case for M5 Junction 28 improvements being submitted.
  - The risk rating of CR14 Workforce Shortage has decreased from 9 to 6. This reflects an decrease in risk likelihood (3 to 2) as a result of the concluded pay talks.
  - The risk rating of CR16 Building Control service viability has increased from 9 to 12. This reflects workforce challenges in the service.
  - The risk rating of CR17 Severe Weather Emergency Recovery has increased from 8 to 12. This relates to the intrinsic likelihood of the risk being higher during autumn/ winter.

# **Financial Implications**

There are no direct financial implications arising from this report. However, risks which are not mitigated may have financial implications for the council. Equally, the treatment of risk may require resources to be (re)allocated. Having a robust approach to risk management will continue to help the council minimise future financial risks and implications. A number of the corporate risks being managed contain financial risk, such as CR7 Financial Sustainability.

## **Legal Implications**

Risk management is an integral part of the Council's Corporate Governance arrangements and there is a statutory responsibility under the Account and Audit Regulations (2015) to put in place risk management arrangements.

#### **Risk Assessment**

Failure to take advantage of opportunities and mitigate risks could impact on the Council's ability to deliver its strategic objectives. Assessment of the effectiveness of the framework for identifying and managing risks and for demonstrating clear accountability is a key element of the Council's governance arrangements.

# **Impact on Climate Change**

Corporate Risk 3 relates directly to the council meeting its climate change targets.

## **Equalities Impact Assessment**

Having a council which is resilient to risk means that it is better positioned to support its communities. A number of corporate risks which relate to equalities are detailed on the Corporate Risk Register. This includes CR4 Homes for Ukraine; CR11 Cost of Living Crisis; and CR12 Housing Crisis. Actions to mitigate these risks will support the council meet its equality duties.

# **Relationship to Corporate Plan**

Effective risk management is crucial to enable the council to mitigate risks to achieving Corporate Plan priorities.

## Section 3 – Statutory Officer sign-off/mandatory checks

Statutory Officer: Andrew Jarrett

Agreed by or on behalf of the Section 151

Date: 19 November 2024

**Statutory Officer:** Maria De Leiburne Agreed on behalf of the Monitoring Officer

Date: 19 November 2024

Chief Officer: Stephen Walford

Agreed by or on behalf of the Chief Executive/Corporate Director

Date: 19 November 2024

Performance and risk: Steve Carr

Agreed on behalf of the Corporate Performance & Improvement Manager

Date: 08 November 2024

Cabinet member notified: Yes

## **Section 4 - Contact Details and Background Papers**

**Contact:** Steve Carr, Corporate Performance and Improvement Manager

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## **Background papers:**